



Board Strategy Workshop

Meeting Details	3:30pm – 5:30pm, Wednesday 8 October 2025 , Auckland Central
Board Attendees	Jan Dawson (Chair), David Hunt, Dan Buckingham, Mark Cross, Kim Gordon, Helen Nott and Bella Takiari-Brame
Executive Attendees	Megan Main, Stewart McRobie, [Name withheld] (delegate for David Iverson), Lisa Hansen, Michael Dreyer, Renee Graham, Andy Milne, Michael Frampton and [Name withheld] (delegate for Thomas Ronan)
Other Attendees	[Name withheld] and [Name withheld]
Apologies	David Iverson and Thomas Ronan

Item	Paper	Action	Lead	Time	Min	
1.	Strategy Workshop	Paper	Discussion	Megan Main	3:30	120

Board Meeting Agenda

Meeting Details	8:30am-2:45pm, Thursday 9 October 2025 , Auckland Central	
Board Attendees	Jan Dawson (Chair), David Hunt, Dan Buckingham, Mark Cross, Kim Gordon, Helen Nott and Bella Takiari-Brame	
Executive Attendees	Megan Main (CE) Stewart McRobie (DCE Corporate and Finance) [Name withheld] (Acting Chief Investments Officer) Lisa Hansen (DCE People and Culture) Michael Dreyer (DCE Technology & Data) Renee Graham (Acting DCE Strategy Engagement and Prevention) Andy Milne (Executive Lead Scheme Sustainability) Michael Frampton (DCE Service Delivery) [Name withheld] (Acting DCE System Commissioning & Performance)	1.2-6 2-6 2-4 2-4 2-4 2-4 2-4 2-4 2-4
Other Attendees	[Name withheld] (Secretary), 3.3 [Name withheld], 3.5 [Name withheld] and [Name withheld], 3.6 and 3.7 [Name withheld], 3.6 [Name withheld], 3.8 [Name withheld], and 4.1 [Name withheld]	
External Attendees	2.4-3 [Name withheld] and [Name withheld] (Treasury)	
Apologies	David Iverson and Thomas Ronan	

Item	Paper	Action	Lead	Time	Min
1.	Board Only Time				
1.1.	Board Only Session	Paper	Chair	8:30	30
1.2.	CE Only Session		Megan Main	9:00	30



Item	Paper	Action	Lead	Time	Min	
2. Meeting Opening						
2.1.	Welcome, Apologies and Interests	Paper	Noting			
2.2.	Previous Minutes	Paper	Decision	Chair	9:30	
2.3.	Actions List	Paper	Discussion			
2.4.	Chief Executive's Report including <ul style="list-style-type: none"> Culture Review 	Paper	Noting	Megan Main	9:45	20
Break				10:05	15	
3. Financial Sustainability						
3.1.	Financial Sustainability Committee		Discussion	Chair	10:20	20
3.2.	Turnaround Report including <ul style="list-style-type: none"> Monthly Performance Dashboard 	Paper	Discussion	Andy Milne	10:40	25
3.3.	Revised Operational Turnaround Plan	Paper	Decision	Andy Milne	11:05	45
3.4.	Financial Sustainability Action Plan Closeout	Paper	Discussion	Andy Milne	11:50	20
Lunch				12:10	30	
3.5.	Q1 Performance Report		Discussion	Renee Graham	12:40	20
3.6.	Monthly Finance Report	Paper	Discussion	Stewart McRobie	1:00	30
3.7.	Update on Financial Condition Report	Paper	Discussion	Stewart McRobie	1:30	20
3.8.	Reshaping Injury Prevention	Paper	Discussion	Renee Graham	1:50	20
4. Approvals						
4.1.	[s 9(2)(j)]	Paper	Decision	[Name withheld]	2:10	20
5. Committee Updates and papers via Committees						
6. Other Business and Meeting Close						
6.1.	Board Work Programme	Paper	Discussion	Chair	2:30	5
6.2.	2025/2026 Board Dates	Paper	Noting	Chair		
6.3.	Other Business		Discussion	Chair		
7. Board Only Time						
7.1.	Meeting Evaluation		Discussion	All	2:35	10

Meeting Close