



## Board Meeting Agenda

<b>Meeting Details</b>	9:00am – 2:00pm, Friday 19 September 2025, Online via Teams	
<b>Board Attendees</b>	Jan Dawson (Acting Interim Chair), David Hunt, Dan Buckingham, Mark Cross, Kim Gordon, Helen Nott and Bella Takiari-Brame	
<b>Executive Attendees</b>	Megan Main (CE) [Name withheld] (Acting DCE Corporate and Finance) David Iverson (Chief Investments Officer) Thomas Ronan (Acting DCE System Commissioning & Performance) Michael Dreyer (DCE Technology & Data) Renee Graham (Acting DCE Strategy Engagement and Prevention) Andy Milne (Executive Lead Scheme Sustainability) Michael Frampton (DCE Service Delivery) Lisa Hansen (DCE People and Culture)	1.2-6 3.3-4.2, 5.2 2-5 2-4 2-4 2-4 2-4 2-4 2-4
<b>Other Attendees</b>	[Name withheld] (Secretary), 3.3-4.2 [Name withheld], 4.1 [Name withheld], and 4.3 [Name withheld], [Name withheld], [Name withheld] and [Name withheld]	
<b>External Attendees</b>	2.4-4.3 [Name withheld] and [Name withheld] (Treasury)	
<b>Apologies</b>	Stewart McRobie	

Item	Paper	Action	Lead	Time
<b>1. Board Only Time</b>				
1.1. Board Only Session			Chair	30
1.2. CE Only Session			Megan Main	30
<b>2. Meeting Opening (Karakia)</b>				
2.1. Welcome, Apologies and Interests	Paper	Noting		
2.2. Previous Minutes (12 August and OOC 27 August)	Paper	Decision	Chair	10
2.3. Actions List	Paper	Discussion		
2.4. Chief Executive's Report	Paper	Noting	Megan Main	20
<b>3. Financial Sustainability</b>				
3.1. Turnaround Report and <b>Financial Sustainability Committee</b> Update	Paper	Discussion	Chair	20
3.2. External Reviews Update	Paper	Discussion	Megan Main	20
3.3. Monthly Finance Report	Paper	Discussion	[Name withheld] and [Name withheld]	10



Item	Paper	Action	Lead	Time	
<b>Break</b>				<b>20</b>	
<b>4.</b>	<b>Approvals</b>				
4.1.	Annual Report	Paper	Decision	Renee Graham	30
4.2.	Annual Climate Change Report	Paper	Decision	[Name withheld]	10
4.3.	Health Commissioning: <ul style="list-style-type: none"> <li>Revised Approach for Health Commissioning Contracts</li> <li>Emergency Road Ambulance and Communication Services</li> <li>Emergency Air Ambulance Helicopter Service Contract and Debt Financing Agreements</li> </ul>	Paper	Decision	Thomas Ronan	35
<b>5.</b>	<b>Committee Updates and papers via Committees</b>				
5.1.	<b>Board Investment Committee</b>		Discussion	Mark Cross	15
5.2.	<b>Risk Assurance and Audit Committee</b>		Discussion	Bella Takiari-Brame	15
5.2.1	Q4 Enterprise Risk Report	Paper	Decision		
5.2.2	Annual Legislative Compliance Report	Paper	Discussion		
5.3.	<b>People and Culture Committee (OOC)</b>			Helen Nott	15
5.3.1	Investments Incentive	Paper	Decision		
<b>6.</b>	<b>Other Business and Meeting Close</b>				
6.1.	Board Work Programme	Paper	Discussion	Chair	
6.2.	2025/2026 Board Dates	Paper	Noting		
6.3.	Other Business		Discussion		
<b>7.</b>	<b>Board Only Time</b>				
7.1.	Meeting Evaluation		Discussion	All	10

Meeting Close