



Board Agenda

Date	Wednesday, 27 September 2023
Time	8:45am – 4.30pm, Wednesday 27 September 2023
Location	Auckland
Board	Steve Maharey (Chair), Tracey Batten (Deputy Chair) (via Teams), Mark Cross, Pat Bowler, David Hunt (via Teams), Helen Nott, and Bella Takiari-Brame
Apologies	
Executive Attendees	Megan Main (CE), Tane Cassidy (DCE, Prevention and Partnerships), Paul Dyer (Chief Investment Officer), Michael Frampton (DCE, People and Culture), Amanda Malu (DCE, Service Delivery), Stewart McRobie (DCE, Corporate and Finance) and Andy Milne (DCE Strategy, Engagement and Planning)
Other Attendees	Name withheld (Manager Governance), Name withheld (Senior Corporate Secretary - Secretary), 3.2 Name withheld (external) and Name withheld

Key Board Reference Documents

- Huakina Te Rā one pager
- Enterprise Roadmap
- 2023-2024 Performance Measures
- ACC Board Priorities

Item	Paper	Action	Lead	Time	Min
1.	Board Meeting Opening (Karakia)				
1.1.	Board Only Discussion		Chair	8.45	20

IN CONFIDENCE

Item		Paper	Action	Lead	Time	Min
1.2.	CE Only Session (including CE Remuneration and KPIs)	Paper	Approval	Megan Main	9.05	20
1.3.	Welcome and Apologies		Noting	Chair	9.25	10
1.4.	Register of Key Interests	Paper	Noting	Chair		
1.5.	Board and Committee Members and Term	Paper	Noting	Chair		
1.6.	2023 and 2024 Board Dates	Paper	Noting	Chair		
1.7.	Previous Minutes	Paper	Decision	Chair		
1.8.	Actions List	Paper	Discussion	Chair		
1.9.	Chair Update		Discussion	Chair	9.35	10
1.10.	CE's report (including Monthly Performance Reporting)	Paper	Discussion	Megan Main	9.45	20
1.11.	How is the customer/client?		Discussion	Amanda Malu	10:05	15
2.	Committee Updates					
2.1.	Risk Audit and Assurance (including FY24 Internal Audit Plan)	Paper	Approval	Bella Takiari-Brame	10.20	10
2.2.	People and Culture		Discussion	Dr Tracey Batten	10:30	10
	Break				10:40	15
3.	Strategic Direction					
3.1.	Updated Climate Change Framework	Paper	Decision	Stewart McRobie/ Name withheld / Name withheld	10:55	15

IN CONFIDENCE

Item	Paper	Action	Lead	Time	Min	
3.2.	Strategic Risk Approach	Paper	Discussion	Stewart McRobie/ <small>Name withheld</small>	11:10	45
3.3.	Investment Risk Tolerance Review (via BIC)	Paper	Decision	Paul Dyer/ <small>Name withheld</small>	11:55	30
	Lunch				12.25	35
4.	Performance					
4.1.	RIG update - What have we learnt (Understand phase)	Paper	Discussion	Amanda Malu/ <small>Name withheld</small>	1:00	80
5.	Accountability					
5.1.	Final draft of Annual Report (AR 23)	Paper	Discussion	Stewart McRobie/ <small>Name withheld</small>	2:20	25
5.2.	Briefing for Incoming Minister	Paper	Discussion	Andy Milne/ <small>Name withheld</small>	2:45	15
	Break				3:00	15
6.	Policy, Governance and Other					
6.1.	ACC's Communications and Engagement approach	Paper	Discussion	Andy Milne/ <small>Name withheld</small>	3:15	25
6.2.	Annual Legislative Compliance Report (via RAAC)	Paper	Discussion	Stewart McRobie/ <small>Name withheld</small>	3:40	20
7.	Conclusion					
7.1.	Board Work Programme and Next Meeting	Paper	Discussion	Chair	4:00	10
8.	Board Only Meeting					

IN CONFIDENCE

Item		Paper	Action	Lead	Time	Min
8.1.	Review Actions to be taken		Discussion	Chair	4:10	10
8.2.	Meeting Evaluation (Reflections and Feedback)		Discussion	Mark Cross	4:20	10
9.	For Information (Discussion by Exception)					
9.1.	Policy	Paper	Noting	Andy Milne/Name withheld		
9.2.	Media and Engagement	Paper	Noting	Andy Milne/Name withheld		
9.3.	Finance	Paper	Noting	Stewart McRobie/Name withheld		
9.4.	Q4 Complaints	Paper	Noting	Andy Milne/Name withheld		
9.5.	Levy consultation 2024	Paper	Noting	Tane Cassidy/Name withheld		
9.6.	Annual Non-Earners' Appropriation calculations	Paper	Noting	Stewart McRobie/Name withheld		

Meeting Close (Karakia)

Next Meeting:

18 Oct: Board Investment Committee