# Huakina Te Rā

## **OUR STRATEGY** 2023-33



He Kaupare. He Manaaki. He Whakaora.

prevention. care. recovery.



## ACC Karakia

## WHĀIA TE TIKA

Whāia, whāia

Whāia te Tika

Whāia te Pono

Whāia te Aroha

Mō te oranga tāngata

Kia puta ki te whai ao

Ki te ao mārama

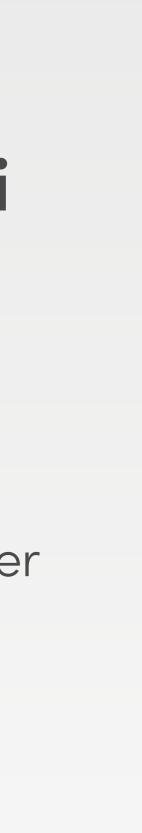
Haumi e, hui e

Tāiki e

Striving to do what is right Undertaking to act justly Being considerate of everyone That it may improve the lives of all

## Our statement on Te Tiriti o Waitangi/The Treaty of Waitangi

We recognise that Te Tiriti o Waitangi/ The Treaty of Waitangi is a founding document of government in Aotearoa, New Zealand and established the country as a nation. We will partner with Māori to give effect to Te Tiriti o Waitangi/ The Treaty of Waitangi and commit to achieving equitable wellbeing outcomes for Māori.



## Waka Hourua is how we bring Te Tiriti o Waitangi to life through partnership

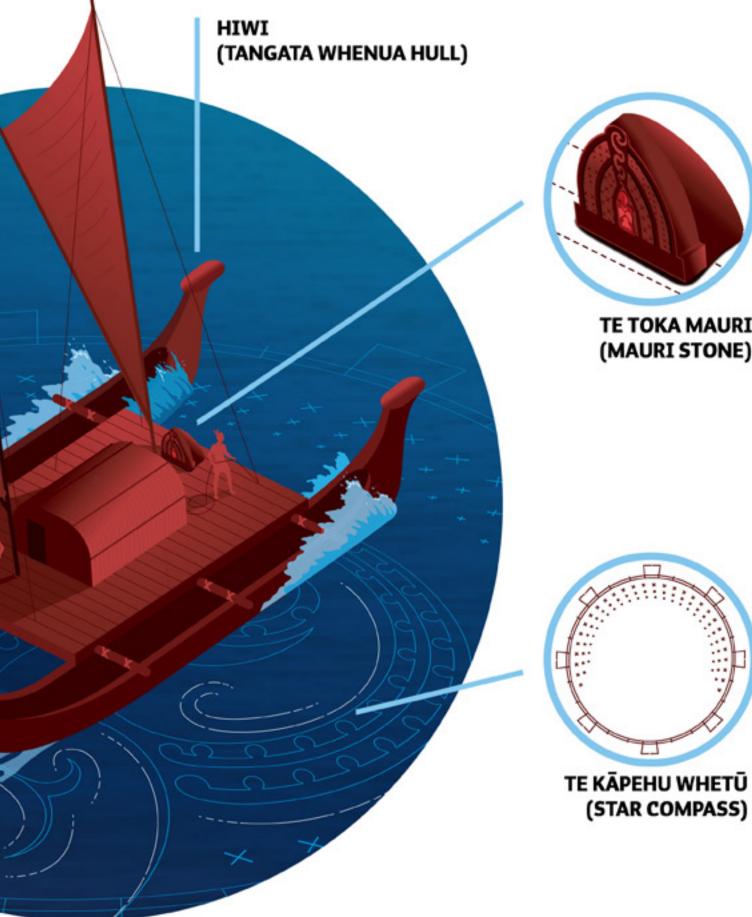
Te waka hourua (double-hulled sailing vessel) represents a partnered approach between tangata whenua (indigenous people of Aotearoa, New Zealand) and tangata Tiriti (people in Aotearoa, New Zealand by right of Te Tiriti o Waitangi/ The Treaty of Waitangi) towards a common purpose.

The **kiato** represent the dualframed goals in our strategy.

Kiato work together to connect, stabilise and provide strength to our waka hourua.

The **papanoho** provides the space for tangata whenua and tangata Tiriti to come together, where we have equal space to share our worldviews, knowledge systems and values to chart and plan our way forward.

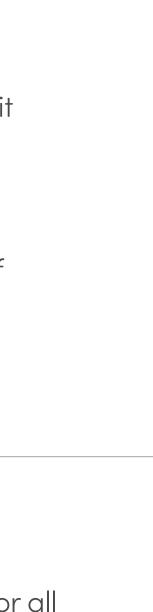
HIWI (TANGATA TIRITI HULL)



Our strategy builds on the whakapapa of Whāia te Tika and the significant role it has played in getting us to where we are today.

Whāia te Tika is represented by te toka mauri as a source of strength to safely guide us into a future where communities achieve oranga whānau.

Te Kāpehu Whetū is our Māori Outcomes Framework, guiding ACC's journey towards achieving wellbeing outcomes for all people in Aotearoa, New Zealand. Waka hourua navigators used a kāpehu whetū to understand their positions and direct their journeys.





## Huakina Te Rā - Our strategy for 2023-2033

Our strategy name, Huakina Te Rā, is the command that calls ACC to action, engaging the sails of our waka into momentum towards our destination – a sustainable future where we work in partnership to support all people in Aotearoa, New Zealand to stay safe and recover from the impacts of injury.

The Accident Compensation Corporation (ACC) delivers injury prevention initiatives and no-fault personal injury cover for everyone in Aotearoa, New Zealand.

Huakina Te Rā is underpinned by Te Tiriti o Waitangi / The Treaty of Waitangi and our commitment to partnering with Māori and achieving equitable wellbeing outcomes for Māori. The strategy gives effect to Te Tiriti o Waitangi / The Treaty of Waitangi through our waka hourua partnered approach and dual-framing.

**Tōnui Ake Nei | Thriving Aotearoa** is our vision for a future where we work together so that all people and their communities can live the lives they value. Tōnui means "to thrive and prosper". Ake Nei refers to something that is increasing, rising, of great importance.

**Tō Tātou Aronga | Our Purpose** is to improve lives every day through a focus on prevention, care and recovery for all people in Aotearoa, New Zealand who are impacted by injury.

**Ngā Whāinga Matua | Our Goals** will support us to realise our vision and every action we take should get us closer to achieving them. Our dual-framed goals are:

- Mana Taurite | Equity
- Ringa Atawhai | Guardianship
- Oranga Whānau | Safe and Resilient Communities

**Ngā Pae Ārahi | Our Guiding Principles** are inspired by the words of our ACC Karakia, Whāia te Tika, connecting our past to our future. These principles inform and guide our actions under Huakina Te Rā:

- Whāia te tika | We strive to do what is right
- Whāia te pono | We undertake to act justly
- Whāia te aroha | We are considerate of everyone
- Mō te oranga whānau | We improve the lives of whānau
- Ki te ao mārama | We strive to grow and evolve

**Te Ara Hou | We Will Do** describes what we aim to be and the shifts we will need to make to achieve the goals of Huakina Te Rā. We will take explicit tangata whenua and tangata Tiriti world views and framing, value trusted partnerships and personal wellbeing and become more integrated with the system around us.



## Ngā whāinga matua | Our goals

We will realise our vision through pursuing our dual-framed goals. Our goals are the connected aspirations for tangata whenua and tangata Tiriti. Every action we take should get us closer to achieving them. We will measure our success through a dual-framed approach.

## Ngā whāinga matua | Our strategic goals

## Mana Taurite Equity

Ring Guo

## Ngā hua ki ngā tāngata Tiriti | What this means for all people

<ul> <li>People have equitable access, service</li></ul>	<ul> <li>People are supp</li></ul>
experience and outcomes.	through their re
<ul> <li>Funding and resources are allocated in a way that addresses the needs of all people.</li> </ul>	<ul> <li>People trust and</li> <li>The Scheme is for present and future</li> </ul>

### Ngā hua ki ngā tāngata whenua | What this means for indige

Mana Motuhake	Rangatiratanga	Puāwaitanga
Whānau have the choices, options and resources to live their lives as they determine.	Whānau are respected and valued to exercise their authority over decisions about their preferred outcomes and care solutions.	Whānau experience safe, secure and healthy supportive environments.

<b>ga Atawhai</b> Iardianship		<b>Oranga Whānau</b> Safe and Resilient Communit								
le in Aotearoa, Nev	v Zealanc	4								
pported and enabled relationship with ACC. nd value ACC. s financially sustainable fo uture generations.	or	<ul> <li>People are enabled to recover and stay well after injury.</li> <li>We invest and partner to enable safe and resilient whānau and communities.</li> </ul>								
enous people of Ad	otearoa, l	New Zealand								
<b>anga</b> experience safe,	<b>Tuakirita</b> Te Ao Mão	<b>nga</b> ori worldviews are	<b>Wairua me te Mauri</b> The wairua and mauri of Māori							

prioritised where whānau

and belonging.

experience services as Māori

to support whānau connection

The wairua and mauri of Māori is prioritised and elevated to enable positive and supportive relationships.



## **Mana Taurite** Equity



We will achieve this by focusing on:

Mana Taurite: Equity in access, service experience and outcomes for Māori. This means improving equity in access, service experience and outcomes for tangata whenua while upholding the mana of the recipient.

Equity: The people we serve in Aotearoa, New Zealand achieve equity of access, experience and better outcomes. This means helping people to get the support they need, when they need it, to recover from injury. We will achieve this by focusing on groups who face barriers to access, support and equitable outcomes such as Māori, Pacific Peoples, disabled people and women.

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Mana Taurite | Equity is our dual-framed goal for all people in Aotearoa, New Zealand to experience accessible services and improved outcomes.

## **OUTCOMES**

### Mana Taurite

Whānau Māori achieve oranga whānau through ACC contributing to mana motuhake, rangatiratanga, tuakiritanga, wairua me te mauri and puawaitanga as described in Te Kāpehu Whetū.

### Equity

- People have equitable access, service experience and outcomes.
- Funding and resources are allocated in a way that addresses the needs of all people.

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## Ringa Atawhai Guardianship



We will achieve this by focusing on:

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**Ringa Atawhai:** We are trusted partners with tangata whenua to improve outcomes. This means a focus on actions we will take to actively care for, foster and nurture partnerships with tangata whenua to support our role in maintaining a sustainable scheme for our mokopuna.

Guardianship: We are valued kaiāwhina (helpers) of the people we serve now, and trusted stewards for future generations to come. This means helping people to recover from injury, maintaining the trust and support of the people we serve and focusing on the financial sustainability of the Scheme over time.

Ringa Atawhai | Guardianship is our dual-framed goal for the Scheme to be sustainable for present and future generations.

## **OUTCOMES**

### **Ringa Atawhai**

Whānau Māori achieve oranga whānau through ACC contributing to mana motuhake, rangatiratanga, tuakiritanga, wairua me te mauri and puawaitanga as described in Te Kāpehu Whetū.

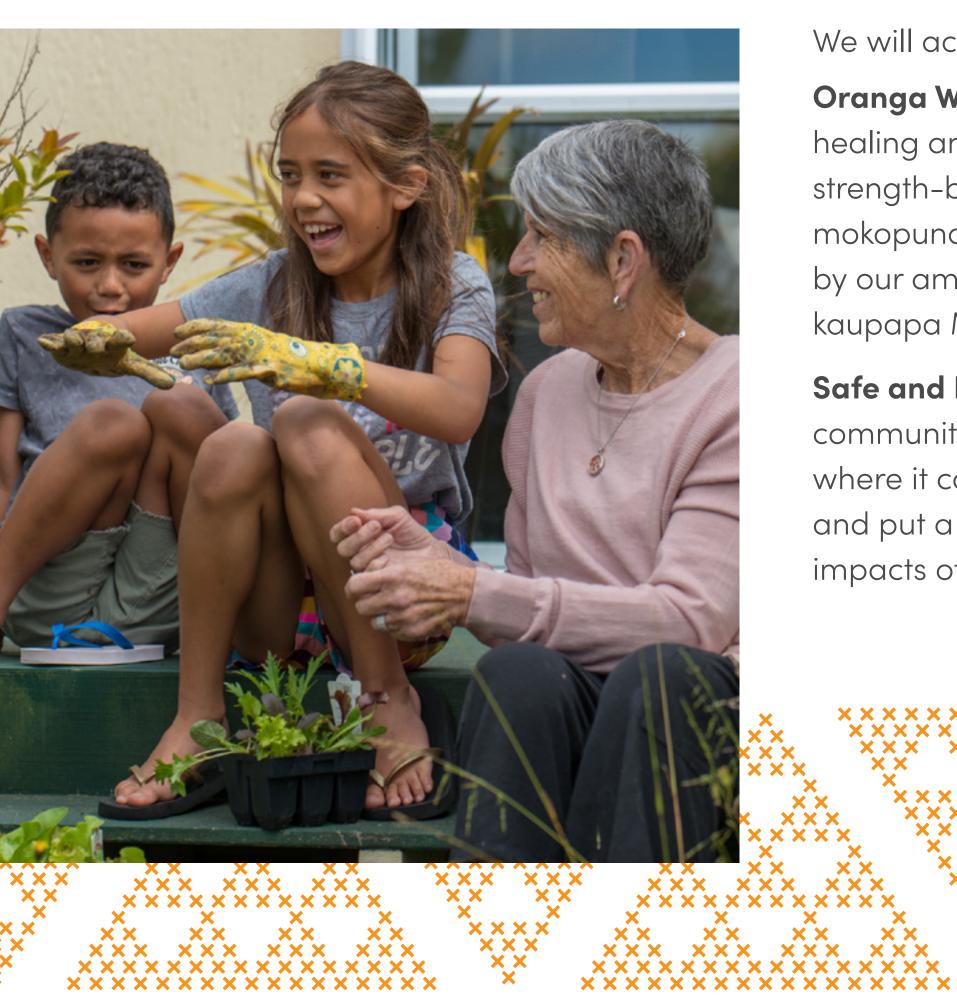
### Guardianship

- People are supported and enabled through their relationship with ACC.
- People trust and value ACC.
- The Scheme is financially sustainable for present and future generations.





## Oranga Whānau Safe and Resilient Communities



XX

X

We will achieve this by focusing on:

Oranga Whānau: Whānau experience intergenerational healing and restoration so they can thrive and flourish. This is a strength-based Māori world view approach to protecting our mokopuna and to building resilience. This aspiration is guided by our ambition for greater primary prevention and taking a kaupapa Māori approach to designing prevention activities.

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Safe and Resilient Communities: We strengthen whanau and community safety and resilience by partnering and investing where it counts. This means we will work with communities and put a continual focus on preventing and mitigating the impacts of injury.

Oranga Whānau | Safe and Resilient Communities is our dual-framed goal to partner with, and invest to help create, safer and more resilient communities.

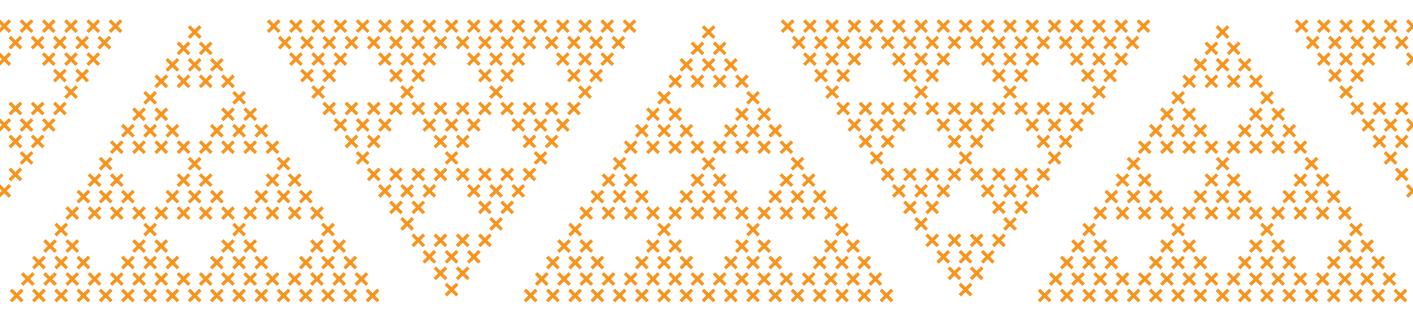
## **OUTCOMES**

### Oranga Whānau

Whānau Māori achieve oranga whānau through ACC contributing to mana motuhake, rangatiratanga, tuakiritanga, wairua me te mauri and puawaitanga as described in Te Kāpehu Whetū.

### **Safe and Resilient Communities**

- People are enabled to recover and stay well after injury.
- We invest and partner to enable safe and resilient whānau and communities.





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## Te ara hou | What we will do

The shifts we will make for our actions to be effective.



## Te Tirohanga Tiriti | Tangata Whenua and Tangata Tiriti World Views and Framing

We take an explicit Te Tiriti o Waitangi / The Treaty of Waitangi partnership approach by including both tangata whenua and tangata Tiriti world views.



## Te Whakawhanaungatanga | Trusted and Valued Partnerships

We build and maintain trusted partnerships through transparency, shared outcomes and respect. We work with our partners to codesign and deliver services.



## Te Oranga o ngā Tāngata | Personal Wellbeing in the Context of Whānau and Community

We partner with whānau and communities to better understand wellbeing needs and enable people to get their lives back on track.



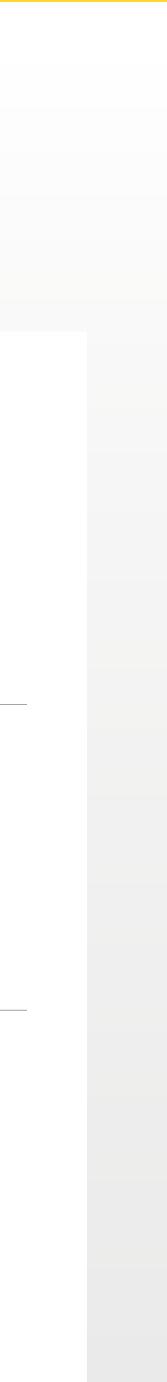
## **Te Noho Tōpū** | Integrated System

We work with our partners to share data, provide services and design new initiatives and solutions to effectively support people, whānau and communities.



## **Te Kaihāpai** | Proactive

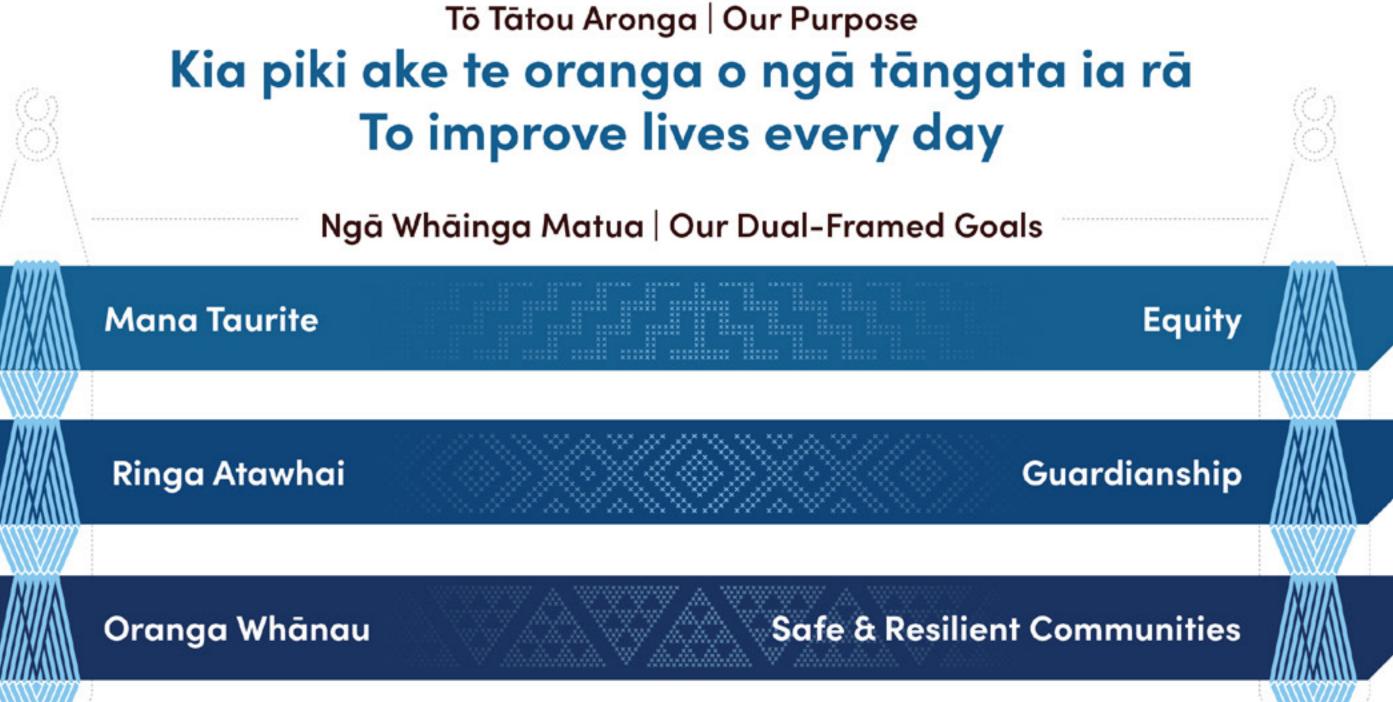
Our service offerings provide the right interventions at the right times, preventing and reducing the impacts of injury.



## Huakina Te Rā

Our strategy name, Huakina Te Rā, is the command that calls ACC to action, engaging the sails of the waka into momentum towards our destination.





### Te Ara Hou | What We Will Do

Te Tirohanga Tiriti We take an explicit tangata whenua and tangata Tiriti world view and framing

Te Whakawhanaungatanga We build and maintain trusted and valued partnerships

We focus on personal wellbeing in the context of whānau and community

Te Kitenga Roa | Our Vision Tōnui ake nei | Thriving Aotearoa

### Ngā Pae Arahi **Our Guiding Principles**

We uphold Te Tiriti o Waitangi / The Treaty of Waitangi through:

Whāia te tika We strive to do what is right

Whāia te pono × We undertake to act justly

> Whāia te aroha We are considerate of everyone

Mō te oranga whānau We improve the lives of whānau

Ki te ao mārama 🛛 🗙 We strive to grow and evolve

×

Te Oranga o nga Tangata

### ie Nono iopu

We work with the wider system to support people, whānau and communities

### Te Kaihāpai

We ensure people get the right services, at the right time

